

March 25, 2020

*DELIVERED BY EMAIL*

Rt. Hon. Justin Trudeau, PC, MP  
Prime Minister of Canada

Hon. Chrystia Freeland, PC, MP  
Deputy Prime Minister

Hon. Navdeep Bains, PC, MP  
Minister of Innovation, Science and Industry

Hon. Jean-Yves Duclos, PC, MP  
President of the Treasury Board

Hon. Diane Lebouthillier, PC, MP  
Minister of National Revenue

Hon. Bill Morneau, PC, MP  
Minister of Finance

Hon. Carla Qualtrough, PC, MP  
Minister of Employment, Workforce Development and Disability Inclusion

House of Commons  
Ottawa, ON K1A 0A6

Dear Prime Minister, Deputy Prime Minister, and Ministers:

As a coalition of over 190 leaders from Canadian charities, we are writing to request urgent financial aid and federal action to prevent our organizations from suffering irreparable damage amid the COVID-19 pandemic, at a time when more and more Canadians and vulnerable families throughout the world will be in desperate need of our services.

Canada's charities are a vital part of the Canadian economy, contributing more than eight percent of Canada's GDP (\$162 billion in 2017) and employing more than ten percent (1.4 million) of working Canadians. But our work is best evident in what we do in our communities and to support the most vulnerable at home and abroad. During the COVID-19 crisis, we will be on the frontlines providing shelter and food for the homeless, protecting seniors and youth, helping women fleeing violence, supporting healthcare and mental health, strengthening education and the environment, and helping vulnerable children and families at home and around the world. Our work will be critical to maintaining the social cohesion necessary for the fight against COVID-19 and the survival and recovery of Canadians and communities everywhere as we confront this enormous crisis together.

**The COVID-19 crisis and the resulting economic fallout is threatening to quickly destroy Canada's charitable sector. Without immediate support from the Government of Canada, most Canadian charities will be forced to lay off substantial numbers of employees, will no longer be able to support vulnerable people and communities, and many will face a significant likelihood of total and permanent closure.**

Charities are particularly vulnerable to the COVID-19 crisis because our organizations rely on a steady stream of donations, business support and government investments to survive. All of these revenue sources have been disrupted and are under threat. To appeal to donors, meet the demands of regulators and best serve our beneficiaries, our charities are low-overhead and operate on razor-thin margins. To sustain trust in our operations, we do not carry large financial savings, investments, or credit sources. We are defenseless against COVID-19's disruption with very few tools to overcome its impact.

Without immediate intervention to save Canada's charitable sector, Canadians will not only lose a major source of employment and economic activity, they will also lose their most active community partners - partners who are well positioned to respond to, manage, and help aid the recovery from this crisis at home and abroad. Without the presence of charities supporting Canada and the world's recovery, more and more vulnerable members of our society and world will be at risk, which in turn will worsen and deepen the impact of COVID-19 for all Canadians.

We appreciate the extraordinary efforts of the Government of Canada so far to address this crisis. However, these measures are not focussed on Canada's charities and are not enough to sustain our existence. Given the severity of the situation facing Canada's charities, we are calling on the Government to take the following emergency actions, in line with proposals under consideration in the United States, Denmark, Sweden and the United Kingdom:

1. The immediate establishment of an emergency stabilization fund that will allow charities to stay afloat, pay staff, cover critical expenses, and continue essential, frontline operations during the pandemic. Given our sector's significant employment numbers and GDP contributions, we estimate that this fund will need to be at least \$10 billion to be effective – a total that is proportional to the size and impact of the sector.
2. Provide financial support through and guarantees to Canada's banks to ensure that charitable organizations have easy access to urgent, substantial short term low or no-interest loans to support their operations. This partnership should encourage the rapid distribution of these funds.
3. Enhance the Charitable Donation Tax Credit through to the end of 2021 from 50% to 75% (in line with the rate that is provided for political donations) to encourage Canadians to donate.
4. Continue to flow already-contracted funds to charities and allow for maximum flexibility and re-budgeting as charities struggle to deliver and/or redesign their programs in the wake of COVID-19. In other words, do not delay or cancel payment on grants as charities work furiously to assess how they can and should program to keep their stakeholders safe.
5. Ensure that charities have access to the same recovery programs that businesses do at every step.

We also support the ongoing efforts and recommendations put forward by Imagine Canada to the Government of Canada.

We believe that a virtual meeting with you or your designates would be essential to pushing forward a plan for Canada's charities.

We understand that all sectors are struggling to stay afloat during the COVID-19 pandemic. These are difficult, frightening and uncertain days for everyone. We thank you for all that you are doing. Nevertheless, the charitable sector is uniquely vulnerable and our collapse would threaten millions of children, women and families in Canada and around the world who rely on our ongoing operations.

Please help us be there for those who need us most, now more than ever.

With thanks,

The Undersigned Leaders of over 190 Canadian Charities

<b>Supporting Organization</b>	<b>Representative</b>	<b>Title</b>
ABC Head Start Society	Walter Lidster	Executive Director
Abilities Centre	Matthew Shaw	Vice President, Development
Action Against Hunger	Danny Glenwright	Executive Director
Acts for Water	Jeff Golby	CEO
ADRA Canada	Steve Matthews	Executive Director
AIDS-Free-World	Paula Donovan	Co-Founder and Co-Director
Alberta Council for Environmental Education	Gareth Thomson	Executive Director
Alzheimer Society of Canada	Stephen McCullough	Executive Director
Amnesty International Canada (English Branch)	Alex Neve	Secretary General
Amref Health Africa Canada	Onome Ako	Executive Director
Artbound	Amanda Alvaro	Co-Founder and President, Pomp & Circumstance
Arts on the Ave Edmonton	Christy Morin	Executive director
Ashoka Canada	Barb Steele	Executive Director
Asian Outreach International (Canada)	Noel Hutchinson	Executive Director
Association of Fundraising Professionals Greater Toronto	Caroline Riseboro	President
Ausome Ottawa	Liisa Vexler	Executive Director
Believe To Achieve Organization	Spider Jones / Jackie Jones	Founder / Director
Big Brothers Big Sisters	W. Matthew Chater	National President and CEO
Breast Cancer Society of Canada	Kimberly Carson	CEO
Camp Ooch and Camp Trillium	Alex Robertson	CEO
Canadian Association of Physicians for the Environment	Robin Edger	Executive Director and CEO
Canadian Baptist Ministries	Rev. Dr. Terry Smith	Executive Director
Canadian Cancer Society	Andrea Seale	CEO
Canadian Christian Relief and Development Association	Laura Solberg	Executive Director
Canadian Civil Liberties Association	Michael Bryant	Executive Director

Canadian Council for International Co-operation	Nicolas Moyer	President and CEO
Canadian Feed The Children	Jacquelyn Wright	President and CEO
Canadian Foodgrains Bank	Jim Cornelius	Executive Director
Canadian HIV/AIDS Legal Network	Richard Elliot	Executive Director
Canadian Network for the Prevention of Elder Abuse	Kathy Majowski	Board Chair
CARE Canada	Mara O'Brien	President and CEO
Catalyst Canada	Tanya van Biesen	Executive Director, Canada
CAUSE Canada	Wendy Fehr	Executive Director
Centre for International Studies and Cooperation	Claudia Black	Executive Director
CESO (Canadian Executive Service Organization)	Wendy Harris	President and CEO
ChildCare International	Jose Prem	Executive Director
Children Believe	Dave Wilson	Interim CEO
Children First Canada	Sara Austin	Founder and CEO
Christian Horizons	Janet Noel-Annable	CEO
Christian Horizons Global	Mark Wallace	Executive Director
Citizens for Public Justice	Willard Metzger	Executive Director
CNIB Foundation	John Rafferty	President and CEO
Community Food Centres Canada	Nick Saul	CEO
Compassion Canada	Allison Alley	President and CEO
Covenant House Toronto	Mark Aston	Executive Director
Crohn's and Colitis Canada	Mina Mawani	President and CEO
Crossroads Christian Communications Inc.	David W Shelley	Director of Relief and Development
Crossroads International	Heather Shapter	Executive Director
David Suzuki Foundation	Stephen Cornish	CEO
Diabetes Canada	Russell Williams	Acting President
Easter Seals	Dave Starrett	President and CEO
Ecojustice	Devon Page	Executive Director
Egale Canada	Helen Kennedy	Executive Director
eMi Canada	Greg Young	Executive Director
Emmanuel International Canada	Richard McGowan	Executive Director
Engineers Without Borders	Boris Martin, PhD	CEO
ENvironnement JEUnesse	Catherine Gauthier	Directrice générale
Evergreen	Geoff Cape	Founder and CEO
Farm Radio International	Kevin Perkins	Executive Director

Fondation Paul Gérin-Lajoie	Marie-Pierre Nogarède	Directrice générale adjointe
Food Allergy Canada	Jennifer Gerdts	Executive Director
Food For The Hungry	Shawn Plummer	President and CEO
Food For The Poor Canada	Samantha Mahfood	Executive Director
Foundation for Environmental Stewardship	Steve Lee	Founder and President
Friends of the Earth	Beatrice Olivastri	CEO
Gastrointestinal Society	Gail Attara	President & CEO
Gather Women	Cathie Ostapchuk	Co-Founder and Lead Catalyst
Global Vision/Vision Internationale	Amy Giroux	Executive Director
Habitat for Humanity Canada	Julia Deans	President and CEO
Hackergal	Lucy Ho	Co-Founder and Executive Director
Haiti ARISE Ministries Society.	Marc & Lisa Honorat	Co-founders & International Directors
Heart and Stroke Foundation	Geoff Craig	Chief Marketing & Development Officer
Hockey 4 Youth	Moezine Hasham	Executive Director
Hope and Healing International	Ed Epp	Executive Director
Hope and Healing International	Ed Epp	Executive Director
Hopethiopia	Dr. Ralph Dubienki	Co-founder and President
House of Compassion	Neil Hetherington	Chair
House of Compassion	Ryan Tucker	Executive Director
Humanity and Inclusion Canada (Handicap International)	Jérôme Bobin	Executive Director
Hungry For Life International	Dave Blundell	Executive Director
Indspire	Roberta L. Jamieson	President and CEO
Institute for Canadian Citizenship	Yasir Naqvi	CEO
International Bureau for Children's Rights	Guillaume Landry.	Director General
International China Concern	Denise Mosawi	Executive Director
International Development and Relief Foundation	Mahmood Qasim	CEO
International Justice Mission Canada	Anu George Canjanathoppil,	Executive Director
InterVarsity Christian Fellowship of Canada	Nigel Pollock	President and CEO
Intricity	Alana Walker	CEO
Islamic Relief Canada	Zaid Al-Rawni	CEO
iTeams Canada	Neil Ostrander	CEO
JA Canada	Scott Hillier	President and CEO
JA Central Ontario	Jane Eisbrenner	President & CEO

JA Northern Alberta & NWT	Jennifer Martin	President and CEO
JA Nova Scotia	Kristin S. Williams	President and CEO
JA Peterborough Lakeland Muskoka	John McNutt	President and CEO
JA South Western Ontario	Bev Robinson	President and CEO
JA Waterloo Region	Bev Robinson	Interim President and CEO
Jack.org	Eric Windeler	Founder & Executive Director
Japanese Canadian Cultural Centre	Gary Kawaguchi / James Heron	President / Executive Director
JAYU	Gilad Cohen	Founder and Executive Director
Jewish General Hospital Foundation	Bram Freedman	President and CEO
Job Safety Skills Society of Alberta (Safgen)	Darryl Kutchinski	Executive Director
Journalists for Human Rights	Rachel Pulfer	Executive Director
KAIROS	Jennifer Henry	Executive Director
Kids Help Phone	Kathy Hay	President & CEO
Kids Up Front Foundation Toronto	Lindsay Oughtred	Executive Director
Lady Ballers Camp	Toyo Ajibolade	Executive Director
Lay Up Youth Basketball	Dan Hula	Executive Director
Look Good Feel Better	Dee Diaz	President & Chief Executive Officer
Lymphoma Canada	Antonella Rizza	CEO
MADD - Mothers Against Drunk Driving	Andrew Murie	CEO
Make Music Matter	Darcy Ataman	Founder and CEO
Markham Stouffville Hospital Foundation	Suzette Strong	CEO
Meal Exchange	Farheen Khan	Interim Executive Director
Médecins du Monde Canada	Nadja Pollaert	Executive Director
Melanoma Network of Canada	Falyn Katz	Executive Director
Mennonite Central Committee	Rick Cober Bauman	Executive Director
Mennonite Central Committee British Columbia	Wayne Bremner	Executive Director
Mennonite Central Committee Manitoba	Darryl Loewen	Executive Director
Mennonite Central Committee Ontario	John L. Head	Executive Director
Mennonite Central Committee Saskatchewan	Eileen Klassen Hamm	Executive Director
Mission Inclusion	Richard Veenstra	Executive Director
Missionary Ventures Canada	Brad Wilson	President and Executive Director
MLSE LaunchPad	Tanya Mruck	Executive Director
MusiCounts	Kristy Fletcher	Executive Director
Nature Canada	Graham Saul	Executive Director

Never Again International - Canada	Melanie Tomsons	Executive Director
North Bay Regional Health Centre Foundation	Tammy Morison	President and CEO
Norwest Co-op Community Food Centre	Lila Knox	Manager
ONE	Stuart Hickox	Canada Director
Opportunity International Canada	Dan Murray	CEO
Ottawa Network for Education	Heather Norris	President and CEO
Pacific Peoples' Partnership	April Ingham	Executive Director
Pamela Valentine	MS Society of Canada	President and Chief Executive Officer
Pancreatic Cancer Canada	Michelle Capobianco	CEO
Parachute	Pamela Fuselli	President and CEO
Partners In Health Canada	Mark Brender	National Director
Partners Relief & Development Canada	Greg Toews	National Director
Peacebuilders International (Canada).	Eva E. Marszewski, O.Ont., L.S.M.,	Founder and CEO
PLAN International Canada	Dr. Tanjina Mirza	Interim Co-CEO/Chief Programs Officer
Plateau Perspectives Canada	Peter M Foggin	Secretary
PLUS1	Marika Anthony-Shaw	Co-Founder and CEO
Primate's World Relief and Development Fund	Will Postma	Executive Director
Prison Fellowship Canada	Stacey Campbell	CEO
Right to Play	Kevin Frey	CEO
Room 217 Foundation	Bev Foster	Executive Director
San Romanoway Revitalization Association	Stephanie Payne M.Ed.	Executive Director
Save the Children	Bill Chambers	President and CEO
Scleroderma Association of B.C.	Rosanne Queen	President
SIM Canada	John Denbok	Executive Director
Small Change Fund	Burkhard Mausberg	CEO
Southlake Foundation	Susan Mullin	CEO
Special Olympics Canada	Sharon Bollenbach	CEO
Stephen Lewis Foundation	Meg French	Executive Director
Stop Abuse In Families Society	Areni Kelleppan	Executive Director
Students Commision of Canada	Sharif Mahdy	Executive Director
Swim Drink Fish CANADA	Mark Mattson	President
The Boundless School	Steven Gottlieb	Executive Director
The Canadian Breast Cancer Network	Cathy Ammendolea	CBCN's Board Chair
The Daily Bread Food Bank	Neil Hetherington	CEO

The International Development and Relief Foundation	Mahmood Qasim	CEO
The Learning Partnership	Debra D. Kerby, MSc MBA	President and CEO
The Oaks Revitalization Association	Lily Wong	Executive Director
The Roméo Dallaire Child Soldiers Initiative	Dr. Shelly Whitman	Executive Director
The Walrus Foundation	Shelley Ambrose	Executive Director
Tim Hortons Foundation Camps	Dave Newnham	President
TNO - The Neighbourhood Organization	Ahmed Hussein	Executive Director
Toronto Humane Society	Jacques Messier	CEO
Trillium Health Partners	Caroline Riseboro	President and CEO
True Patriot Love Foundation	Beenish Shah	CFO
UJA Federation of Greater Toronto	Adam Minsky	President and CEO
UNICEF Canada	David Morley	President and CEO
United Way Centraide Canada	Dan Clement	President and CEO
Up With Women – Exponenti'elles	Lia Grimanis	CEO
Urban Promise	Shawn James	Executive Director
Veterinarians Without Borders	Monique Charron	Executive Director
War Child Canada	Dr. Samantha Nutt	Founder and President
We Charity	Dalal Al-Waheidi	Executive Director
Wellspring Foundation for Education.	Andy Harrington	CEO
Western Canada Wilderness Committee	Beth Clarke	Executive Director
Women's College Hospital Foundation	Jennifer Bernard	President & CEO
Women's Shelters Canada	Lise Martin	Executive Director
Work of Your Hand Canada	Minako Polischuk	Founder and Executive Director
World Hope International (Canada) Inc	Tanya Nace	Executive Director
World Renew	Ida Kaastra-Mutoigo	Executive Director
World University Service of Canada (WUSC)	Chris Eaton	Executive Director
World Vision	Michael Messenger	President and CEO
YMCA Canada	Peter Dinsdale	President and CEO
YMCA Hamilton/Burlington/Brantford	Jim Commerford	President and CEO
YMCA of Greater Toronto	Medhat Mahdy	President and CEO
YMCA Ontario	Medhat Mahdy	President
Yonge Street Mission	Angie Peters	President and CEO
Young Adult Cancer Canada	Geoff Eaton	Founder and Executive Director
Youth Challenge International	Bryan Cox	Executive Director



cc: Ian Shugart, Clerk of the Privy Council and Secretary  
to the Cabinet  
Graham Flack, Deputy Minister of Employment and  
Social Development  
Bob Hamilton, Commissioner of the CRA  
Simon Kennedy, Deputy Minister, Innovation,  
Science and Economic Development Canada  
Paul Rochon, Deputy Minister of Finance  
Peter Wallace, Secretary of the Treasury Board